



Module description
Field of study HES-SO Business, Management and Services
Degree course Master of Science in Business Administration

Interactive lecture with case studies, exercises & presentations

1	Title of module		Planning	2022-2023		
	<b>Code</b> E.MScBA.390.OE22.E.22	Type of course *  ☐ Bachelor's ☑ Master's ☐ M	MAS 🗆 EMBA 🗀 DAS 🗀 CA	S _ other		
	Level  □ Basic module  □ Further studies module  □ Advanced module  □ Specialised module	Description  ☐ In the case of definitive failure in a module defined as compulsory for successfully completing the course profile in question, the student shall be excluded from the degree programme, or from the faculty, if this is provided by the course regulations in accordance with Article 32 of the Regulations relating to first-cycle and second-cycle degrees (Bachelor's and Master's) at the HES-SO	Type of module  ✓ Main module  Module linked to main module  Optional or subsidiary module	Time schedule  ☐ Module over 1 semester  ☐ Module over 2 semesters  ☑ Spring semester  ☐ Autumn semester  ☐ Autres		
2	Organisation					
	<b>ECTS Value</b> 5	Language  ☑ English  ☐ English - Russian  ☐ French - English  ☐ French - German - English  ☐ German - English	☐ English - Chinese ☐ French ☐ French - German ☐ German			
3	Prerequisites					
	☐ The following module(s) must look the following module(s) must look none other  Other prerequisites					
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4	4 <b>Skills to be gained / general learning objectives</b> This unit is largely interactive and process-orientated. The processes and tools taught in this unit can be largely applied to entrepreneurship and innovation in any context: new businesses, existing businesses (small or large), not-for-profit, public service.					
	Student who successfully complete this unit will be able to:					
	1. Apply coherent and advanced knowledge on lean start-up principles, business model generation tools, linking business model to business plan, building the foundations and strategies for growth, reaching maturing and exit strategies (success, failure and succession) and internationalization strategies.					
	2. Advanced knowledge and understanding of strategic business planning within an entrepreneurial context.					
	3. Apply planning, problem solving, strategic and decision-making methodologies to implement innovative business solutions to complex problems with intellectual independence.					
	4. Communicate and present in a proficient and professional manner as a member or leader of a diverse group of people.					
5	Teaching and content					
<ul> <li>Explain the role of Business Strategy</li> <li>Describe the main elements of strategic thinking</li> <li>Apply the business model concept</li> <li>Understand the fields of application for Business Plans &amp; Business Models with regard to lean start-ups</li> <li>Understand and apply key elements for successful pitching</li> </ul>						
	Explain the link between corporate finance and corporate strategy of founding companies Describe finance-relevant themes when founding a company Assess funding sources and financial instruments Apply financial planning within the framework of a Business Plan					
	Explain the way people interact within groups able to create more efficient business organizations					
	<ul> <li>- Assess the strategic significance of legal strategies</li> <li>- Gain valuable insights into the different branches of law &amp; gain knowledge of legal strategy for correct use to succeed in Start-up Strategy and Entrepreneurship</li> </ul>					

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6 Assessment and validation methods 10% Entrepreneur's Biography 90% Written Exam at the end of the module

The individual final exam will be based on the material that is presented during the course, this includes the lectures, seminars, indicated chapters in the course book and the articles presented in the lectures.

7	Reassessment requirements *  □ reassessment possible	7a	Reassessment requirements (if module is repeated) *			
	no reassessment		✓ no reassessment			
	other (please specify below)		other (please specify below)			
	other reassessment modalities					
8	Remarks					
_	Bibliography					
	<ul> <li>Baron, R. A., Shane, S. (2008): Entrepreneurship - a process perspective, 2nd, Mason (Ohio, US).</li> <li>Keever M. (2008), How to write a Business Plan, 8th ed.</li> <li>Stutley R. (2007), The definitive Business Plan, 2nd ed., Prentice Hall.</li> <li>Aulet, B. (2013): 24 steps to a successful startup, New Jersey</li> <li>Osterwalder, A., Pigneur, Y. (2010): Business Model Generation, 2nd Edition, Amsterdam.</li> <li>Baron, R.A. (2014): Essentials of Entrepreneurship, Cheltenham, Northampton</li> <li>Kawasaki, G.(2015): The art of the start 2.0, New York</li> <li>Blank, S. &amp; Dorf, B. (2012): The Startup Owner's Manual, Pescadero</li> </ul>					
10	Teaching staff					
	Name of head of module * Jean-Marie Ayer & Raphaël Gaudart					
	Description validated on * 22.08.2022		escription validated by * aphaël Gaudart			

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