



Module description

Field of study HES-SO Business, Management and Services Degree course Master of Science HES-SO in Business Administration

1	Internationalization				
	Code E.MScBA.390.OB11.E.21	Type of course * ☐ Bachelor's ☑ Master's ☐ M	MAS EMBA DAS CA	S _ other	
	Level ☐ Basic module ☐ Further studies module ☐ Advanced module ☐ Specialised module	Description	Type of module ✓ Main module Module linked to main module Optional or subsidiary module	Time schedule Module over 1 semester Module over 2 semesters Spring semester Autumn semester Autres	
2	Organisation				
	6	Language ☑ English ☐ English - Russian ☐ French - English ☐ French - German - English ☐ German - English	☐ English - Chinese ☐ French ☐ French - German ☐ German		
3	Prerequisites				
	☐ The following module(s) must look the following module(s) must look none other Other prerequisites				

4 Skills to be gained / general learning objectives Eurasian Geopolitics and Macroeconomics

This course specifically provides students with detailed insights about the various policies and issues related to contemporary China's and Russia's economic development and internationalization. It furthermore enables students to address economic changes in relation to societal changes as well as the key role played by the State in both countries as well as in the larger region. Finally, it gives a broader understanding of the Eurasian space in relation to the increasing economic and political role of China.

Business Internationalization

This introductive course provides knowledge of business entry strategies and supporting services to reach distant emerging markets, especially in the Asian region. With such knowledge, students can use appropriate tools to approach and analyze Eurasian economies and rising markets more specifically.

Eurasian Geopolitics and Macroeconomics

The overarching aim of this course is to give an economic and geopolitical perspective of contemporary Eurasian countries. This implies to address economic development and growth issues in relation to the degree of openness to international business and investments within the institutional and social systems of countries since the beginning of the 1980-1990s. Consequently, this course develops a socio-institutional approach of the economy of the Eurasian space with a specific focus on China and Russia.

To start with, China and Russia are the two main drivers of development, integration, and transformation in the Eurasian space. Both states that have opened their economy and integrated a globalizing world from the late 1980s until now. They are ideal-type illustrations of two different models of capitalism.

Second, while central Asia has historically been under the political and economic influence of Russia, China's influence, thanks to its Belt and Road Initiative (BRI), has been on the rise. This implies that 'Central Asia and other Asian countries' have opened their economy (in some extent) to foreign and more specifically to Chinese investments and that they have to balance their policies between their two powerful neighbors.

Business Internationalization

This introductive course delivers insights into both business challenges and opportunities facing European/Swiss large and small firms when

exploring and accessing distant emerging markets, including remote economies such as in the Eurasian region.

The financial, technical and trading conditions of business internationalization prevailing in the OECD countries such as Switzerland need to be adapted to distant markets localized in China, Central/South Asia, and Russia. It implies understanding and possible control of various market entry barriers and risks, including in terms of geographic, language, cultural and even psychological distance management. It mobilizes internal firm resources, which are not unlimited, or even scarce especially within SMEs. More than once, it requires the support from external and specialized advanced product services/business development services from the early stage of foreign market knowledge identification up to the

delivery and logistics of trading or investment transactions locally.

Market access identification and transaction modalities differ enormously depending on the final business destination within a huge and highly diversified Asian continent north, east, and south from the Himalayas.

New forms of business partnerships should also be considered due to the rapid rise and global moves of Asian emerging economies and their newly born global firms venturing into Switzerland and Europe at large.



6 Assessment and validation methods



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	Eurasian Geopolitics and Macroeconomics					
	50% of final grade: Written examination of 60 minutes.					
	In case of remediation: oral examination of 15 minutes					
	Business Internationalization					
	50% of final grade: - Students will be organized in research groups of 2 students, and evaluated by submitting an initial research template during the module (contributing to 30% of their mark for this course). A template model will be distributed by the instructors Student groups will submit a 10 page research paper at the end of the module (contributing to 70% of their mark for this course).					
	In case of remédiation, the professors in charge of the course communicate the elements which have to be improved and the related deadline.					
	In case of remédiation, only the failed part (<u>Eurasian Geopolitics and Macroeconomics</u> or <u>Business Internationalization</u>) will be evaluated and the other grade is kept					
7			assessment requirements (if module is repeated) *			
			reassessment possible no reassessment			
	other (please specify below)		other (please specify below)			
	. ,					
	other reassessment modalities					
8	8 Remarks					
0	Dibliography					
Э	9 Bibliography Eurasian Geopolitics and Macroeconomics					
	For China					
	 a) Basic books: Kroeber, Arthur R. 2016. China's Economy: What Everyone Needs to Know. New York, NY: Oxford University Press. Naughton, Barry J. 2018. The Chinese Economy: Adaptation and Growth. Cambridge, MA: MIT Press. b) For further specific reading: To be completed 					
	For Russia					
	a) Basic readings: Colton, Timothy J. (2016): Russia. What Everyone Needs to Know; New York, Oxford University Press. Becker, Torbjörn and Oxenstierna, Susanne ed. (2019): The Russian Economy under Putin; New York, Routledge. Lane, David ed. (2018): The Eurasian Project in Global Perspective. New York, Routledge. b) Additional readings:					
	Aslund, Anders (2013): How Capitalism Was Built. The Transformation of Central and Eastern Europe, Russia, the Caucasus, and Central Asia; Cambridge, Cambridge University Press.					
	Frye, Timothy (2021): Weak Strongman. The Limits of Power in Putin's Russia; Princeton, Princeton University Press.					
	Galeotti, Mark (2019): We Need to Talk About Putin. How the West Gets Him Wrong; London, Penguin. Ledeneva, Alena V. (2013): Can Russia Modernize? Sistema, Power Networks, and Governance; Cambridge, Cambridge University Press.					
10	Teaching staff					
	Name of head of module * Thierry Theurillat					
			ription validated by * Baschung			

2 /2 13.09.2021